PERALTA FACTUAL EXHIBIT 3 -- IMPERIAL OIL BALANCE AND SHARES
Research cutoff: 2026-11-23. CAD millions unless noted.
This is a Peralta transcription/calculation, not an original issuer PDF.

SEC 2026 Q3 Form 10-Q, balance sheet report p.5:
Cash and cash equivalents, 2026-09-30 = 2,893
Notes and loans payable, 2026-09-30 = 19
Long-term debt, 2026-09-30 = 3,965
Long-term debt to related parties = 3,447
Net debt = 19 + 3,965 - 2,893 = 1,091

SEC 2026 Q3 Form 10-Q, Note 9, common shares:
Common shares outstanding, 2026-09-30 = 472.012 million
Employee share-based awards, 9m diluted EPS basis = 1.3 million
Peralta economic diluted denominator = 472.012 + 1.3 = 473.312
Rounded model denominator = 473.3 million
2026 normal course issuer bid maximum = 24.179635 million shares
ExxonMobil intended ownership following bids = about 69.6 percent

SEC 2025 Form 10-K, Item 1 and Note 16:
ExxonMobil ownership = approximately 69.6 percent
2025 related-party purchases = 5,227
2025 related-party revenues = 13,534

SEC Q3 10-Q: https://www.sec.gov/Archives/edgar/data/49938/
000004993826000051/imo-20260930.htm
SEC 2025 10-K: https://www.sec.gov/Archives/edgar/data/49938/
000004993826000009/imo-20251231.htm