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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

FY2025 remittances to MFC: C$6.4bn, including Asia C$2.1bn and US C$1.7bn.

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FY2024 remittances: C$7.0bn. FY2024-25 total: C$13.4bn. Four-year goal: C$22bn+.

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Cash transferred or available to parent precedes interest, dividends and other deployment.

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Core profit: FY2025 C$7.521bn and FY2024 C$7.182bn.

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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

Issuer targets: core EPS growth 10-12%, 2027 core ROE 18%+, core payout 35-45%.

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2025 common dividends C$2.984bn; preferred and other equity distributions C$321m.

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2025 common repurchases C$2.431bn, versus C$3.272bn in 2024.

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Asia Q3 core earnings C$890m versus C$759m; sales C$2.036bn; new-business CSM C$725m.

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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

Canada Q3 core C$440m versus C$428m; nine-month core C$1.171bn versus C$1.221bn.

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Q3 core in C$m: Asia 890, Canada 440, US 356, wealth 503, corporate (64).

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Q2 core in C$m: Asia 853, Canada 379, US 301, wealth 505, corporate (115).

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Q1 core in C$m: Asia 820, Canada 352, US 331, wealth 448, corporate (115).

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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

Q4 2025 core in C$m: Asia 785, Canada 413, US 319, wealth 490, corporate (14).

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Global WAM net flows: C$(3.6)bn in Q3 and C$(7.5)bn YTD 2026.

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YTD 2026: APE C$8.145bn, new-business CSM C$3.000bn and NBV C$2.780bn.

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YTD Asia NBV margin 36.6% versus 39.0%; US NBV decreased 6% on issuer comparison.

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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

September 2026 operating insurer MLI LICAT 136%; listed parent MFC LICAT 127%.

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MFC senior debt of C$6.5bn explains much of the parent/operating LICAT difference.

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September 2026 MFC financial leverage 23.0% versus June 22.2%.

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Seven outstanding MFC senior note tranches total C$6.542bn carrying value.

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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

Capital instruments C$8.665bn, including C$648m of subsidiary JHFC notes.

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Senior equity distributions: FY2025 C$321m, 9M2025 C$218m, 9M2026 C$220m.

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Common shares outstanding on October 31, 2026: 1,651,959,798.

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September common equity C$46.412bn; after-tax CSM C$22.701bn; adjusted book C$69.113bn.

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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

September BVPS C$28.06, adjusted BVPS C$41.78, core ROE 17.8%, IFRS ROE 11.8%.

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Q3 insurance revenue C$7.708bn less service expenses C$6.602bn and reinsurance C$328m.

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Q3 service result C$778m, investment result C$1.410bn, other revenue C$2.077bn.

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Q3 general costs C$1.259bn, non-insurance commissions C$462m, interest C$791m.

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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

Q3 tax C$244m, group income C$1.509bn, non-controlling C$21m, policyholders C$64m.

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Q3 group shareholder income C$1.424bn; senior equity C$59m; common income C$1.365bn.

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FY2025/2024 insurance revenue C$28.888bn/26.592bn and common income C$5.251bn/5.074bn.

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9M2026/2025 insurance revenue C$22.647bn/21.474bn; common income C$4.461bn/3.855bn.

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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

FY2025/2024 assets C$1,025.433bn/978.818bn and total equity C$52.488bn/52.960bn.

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September 2026 assets C$1,083.182bn, liabilities C$1,027.403bn and equity C$55.779bn.

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FY2025 cash in C$bn: operations +32.105, investments -28.365, financing -2.049.

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FY2024 cash in C$bn: operations +26.494, investments -18.459, financing -4.174.

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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

9M2026 cash in C$bn: operations +23.194, investments -22.149, financing -1.328.

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9M2025 cash in C$bn: operations +23.306, investments -20.262, financing -2.502.

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Nine-month common dividends C$2.417bn (2026) and C$2.244bn (2025).

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Nine-month buybacks C$1.481bn (2026) and C$1.773bn (2025).

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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

Annual assumption review cut after-tax shareholder earnings C$175m and added C$47m to CSM.

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Q3 excluded items C$701m net charge, including C$388m adverse market experience.

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Vietnam bancassurance impairment and subsidiary sale together produced C$100m net charge.

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US net new business CSM and currency movements enter different parts of shareholder results.

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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

10 bp ultimate spot-rate cut: pre-tax CSM down C$300m; shareholder OCI down C$200m.

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Chinabank extended the exclusive Philippine distribution partnership to 2039.

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MFC relies on regulated subsidiaries’ transfers to service its own obligations.

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March record date: 1,676,449,467 common shares, one vote each subject to voting rules.

2026 Management Information Circular | physical PDF page 8

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Analyst transcriptions and calculations. Amounts are Canadian dollars. Original filing locators appear below.

Management knew of no holder exercising over 10% of common voting rights at proxy date.

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2024 financed-emissions estimate covered 52%; reported total 38.12m tonnes CO2e.

2025 Sustainability Report | physical PDF page 94

The board allocates oversight responsibilities across audit, risk and other committees.

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