ANNUAL

Annual revenue reached CAD 1175.556 million and operating income reached CAD 164.156 million in the 53-week year.

Original: FY25 statements filing, physical PDF page 6.

ANNUALBALANCE

Year-end total assets were CAD 1037.660 million and common equity was CAD 98.274 million.

Original: FY25 statements filing, physical PDF page 7.

ANNUALCASH

Operating cash reached CAD 202.166 million before financing cash flows and investment purchases.

Original: FY25 statements filing, physical PDF page 9.

SALES

Retail sales of CAD 108.607 million and franchise and other sales of CAD 190.917 million made up quarterly consolidated revenue.

Original: Q3 statements filing, physical PDF page 2.

PROFIT

Nine-month operating profit reached CAD 120.173 million compared with CAD 116.048 million in the prior period.

Original: Q3 statements filing, physical PDF page 2.

BALANCE

Assets totaled CAD 1043.457 million against liabilities of CAD 950.942 million at October 3.

Original: Q3 statements filing, physical PDF page 3.

LOANS

The financing structure includes CAD 289.698 million of borrowings alongside lease obligations.

Original: Q3 statements filing, physical PDF page 3.

CASH

Operating cash totaled CAD 123.578 million through October 3 versus CAD 134.812 million a year earlier.

Original: Q3 statements filing, physical PDF page 5.

RENT

Cash lease principal payments totaled CAD 59.300 million while principal receipts totaled CAD 31.530 million.

Original: Q3 statements filing, physical PDF page 5.

INTEREST

Cash interest was CAD 19.009 million on lease obligations and CAD 9.439 million on loans.

Original: Q3 statements filing, physical PDF page 5.

CAPEX

Property and intangible purchases absorbed CAD 20.051 million across the first 39 weeks.

Original: Q3 statements filing, physical PDF page 5.

BUYBACKS

Repurchases absorbed CAD 49.553 million and dividends absorbed CAD 26.423 million through October 3.

Original: Q3 statements filing, physical PDF page 5.

DISPOSAL

Store disposal proceeds were CAD 10.876 million during the first 39 weeks.

Original: Q3 statements filing, physical PDF page 5.

SHARES

Quarterly diluted weighted-average common shares measured approximately 67.082 million.

Original: Q3 statements filing, physical PDF page 17.

VOTES

The circular lists 68,886,721 common shares with one vote per common share.

Original: 2026 circular filing, physical PDF page 15.

HOLDERS

The circular identifies 1832 Asset Management at 10.1 percent, FMR at 10.7 percent and RBC Global Asset Management at 10.4 percent.

Original: 2026 circular filing, physical PDF page 15.